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## **Global Council Meeting - Istanbul, Turkey - Tuesday, 30 April 2019**

### **Attendees**

#### **Global Council**

Mariatou Amadou, Niger (Francophone West Africa)  
Adnan Bahiya, Iraq (MENA)  
Athayde Motta, Brazil (Latin America)  
Chadwick Llanos, Philippines (Asia Pacific)  
Miles Litvinoff, UK (Europe and North America)  
Joe Williams, UK (Global Reach)  
Isabel Munilla, USA (Global Reach) *via Videoconference*

#### **Secretariat**

Elisa Peter, Executive Director  
Stephanie Rochford, Director of Member Engagement  
Emil Omarov, Eurasia Regional Coordinator

#### **Observers**

Carlo Merla, Chair of the PWYP Board

#### **Apologies**

Aigul Sultanova, Kyrgyz Republic (Eurasia)  
Chenai Mukumba, Zambia (Anglophone Eastern and Southern Africa) (Chair)  
Dupleix Kuenzob, Cameroon (ASC representative)  
Caroline Macleod, Director of Finance and Operations (PWYP Secretariat)

### **ACTIONS**

<b>Action</b>	<b>By Who</b>	<b>By when</b>
Update Methods of Work document in line with decisions and circulate with minutes of this meeting for adoption by GC	SR	17 May 2019
Create document for recording GC decisions taken between meetings and method for sharing this on the website	Secretariat	Next meeting (conference call)
Reflect on personal commitments to include in the Methods of Work	GC members	Next meeting (conference call)



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Draft ToR for a GC inclusion sub-committee	SR	Next meeting (conference call)
Share the ToR of the existing PWYP/NRGI/Oxfam gender working group and	SR	17 May 2019
Share ToR of Governance sub-committee and call for volunteers	SR	17 May 2019
Share RLIE study on participation in extractive industries	AM	When published
Develop advocacy messaging for EITI Global Conference and share with GC	Secretariat	ASAP
Finalise the objectives for the 2019-2022 term of office	GC members	Next meeting (conference call)
Set date for GC conference call	Secretariat	31 May 2019

### DECISIONS

- AM is elected to the role of GC/Board liaison, pending agreement by GC members not present

### Introduction

In the absence of the Chair of the Global Council, ML opened the meeting and welcomed participants. ML noted that CM, AS and DK were not able to attend due to unforeseen circumstances, and that IM will join via video-conference in the afternoon (at which point the GC meeting will be quorate). Other GC members volunteered to chair sessions throughout the day. Participants introduced themselves and the agenda was adopted.

### Adoption of minutes/ review of action points

The actions from the last meeting of the former GC (November 2018 in Brussels) were all completed with the exception of the creation of a document of lessons learned for the incoming Global Council. However, it was noted that an in-person handover meeting took place between the former and current GC in Dakar, Senegal in January 2019, which provided an opportunity for sharing lessons learned.

EP noted the actions taken by the current GC to date. These include issuing a communique following the Global Assembly and issuing a statement to support inclusion in the Global Reporting Initiative (GRI) of the disclosure of revenues (in line with the global standard on mandatory reporting of payments to governments).



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### **Methods of work and priorities for the GC's 3 year term of office**

The GC reviewed the draft methods of work document, emphasising a number of commitments including being present at meetings (no email checking), preparation of and consultation with members on background documents, how to include perspectives of GC members who can't attend meetings in person, participation in sub-committees, performance assessments etc. The methods of work document will be updated in line with what was discussed and agreed. The GC encouraged the Secretariat to share the interim meeting decisions on the website, as they do with the formal meeting minutes. EP noted that there is no plan for a second GC meeting in 2019.

The GC agreed to reflect on their priorities and annual objectives for their term in office and to agree these either via email or at the next meeting (via video-conference). ML encouraged the GC members to consult on these priorities with their constituents while CM and EP reinforced the expectation of PWYP members that the Global Council take on their strategic leadership role, and recalled the mandate that they have to do so.

The GC discussed three **draft** high level priorities and corresponding objectives for 2019:

- 1. The GC will lead the implementation of the Global Goals of Vision 2025 strategy to 2022**
  - a. 2019 goal: The GC will actively participate in the regional meetings in 2019 to support the development of effective implementation plans across the global coalition
- 2. The GC commits to learning and integrating lessons to enhance PWYP's global impact**
  - a. 2019 goal: The Global Council will share information and best practices from their respective organisations/coalitions to inform the development of PWYP's monitoring, evaluation and learning framework for Vision 2025
- 3. The GC will ensure that empowered people and communities are at the centre of PWYP's agenda for change**
  - a. 2019 goal: the GC will support the development of clear advocacy messaging before, during and after the EITI global conference in relation to protection of civic space

The participants agreed to share these draft objectives with GC members who were not able to attend the meeting and to finalise their collective priorities for their 3 year term in the coming few weeks.

### **Induction**

The participants engaged in a quiz including a number of questions on the movement's membership composition, governance, strategy and Secretariat, with reference to PWYP's Governance Manual.

### **Gender policy**

SR outlined the provisions related to gender equality in the PWYP Governance Manual. She recalled the 2018 Global Council election process, which was based on the alternance of gender for each seat



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as a way to ensure gender equality on the Council. She also updated participants on PWYP's gender pilot project and options to build on the findings of the research. A discussion ensued on how to support women's participation and leadership and to foster an inclusive approach (including gender but also considerations of age, class, ethnicity etc) to our work in the context of Vision 2025. It was agreed that the remit of the Governance sub-committee for this term of office would be to review the GC election process before the 2022 elections (and consider the proposal put forward by Asia Pacific). The Secretariat will share the ToR of the Gender Justice and Extractive Industries working group (comprising PWYP, Oxfam and NRG) and draft ToR for an inclusion sub-committee. The Secretariat will also look into potential sources of funding to strengthen its gender-related work and support the GC in its gender-related reflections.

### **Regional updates: key developments**

Participants shared regional updates through video recording, with three successes and challenges for each region as well as advocacy opportunities. Trends across regions include continued opacity relating to natural resource governance at national and regional levels, closing civic space and the restrictions imposed by governments on civic participation, the need for advocacy towards companies, as well as funding challenges for national coalitions. The upcoming EITI global conference and OGP Summit were identified as key advocacy opportunities for the PWYP movement. The use of extractive data via twinning between coalitions in the home countries of large extractive companies and in resource rich countries was also noted as an important opportunity for collaboration.

In Latin America, the RLIE network had discussed the role of a potential future PWYP Latin America Regional Coordinator and of exploring the structure of national coalitions in the region (Latin America is the only region that is currently affiliated via a regional, rather than national, network). In MENA, an application for coalition affiliation in Lebanon is expected in the coming months and there has been some fundraising success for some of the national coalitions. In Europe/North America the coalition has engaged actively with the review of the EU Directives. In Francophone Africa, two PWYP regional projects are being implemented, on gender and on local procurement. A new Central Africa regional coordinator was appointed in February. The regional ECOWAS model law on natural resources is being developed without meaningful stakeholder input. In Asia Pacific, EITI remains a major focus and contract transparency, beneficial ownership disclosure, inclusion of indigenous peoples and climate and tax justice feature high on the agenda of PWYP in the region. In AS' absence, EO gave a brief update from the Eurasia region, including the recent Russian investment in uranium in Central Asia which has resulted in protests from local groups; as well as the efforts since 2016 to re-engage with civil society in Kazakhstan where there are now 15 member organisations. ML proposed that in future the two Global Reach candidates should also provide updates during GC meetings in the same way as regional representatives do.

The GC discussed the objectives of providing these regional updates and which content is public-facing (e.g. on wins) and which needs to be kept internal (e.g. challenges, tactics etc). They also noted that



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more structure for the regional information sharing would be helpful to ensure it is relevant and engaging. The GC committed to ensuring ongoing communication with the members they represent, not just in advance of GC meetings, and the Secretariat will reflect on how to build information shared by the GC into regular communications.

### **2019 Secretariat work plan**

EP presented the Secretariat's 2019 work plan which was endorsed by the PWYP board, along with the associated budget, in December 2018. The work plan features six outcomes:

- PWYP coalitions, Secretariat and governing bodies have a clear understanding of the 2020-2025 strategy and of their role in implementation
- PWYP coalitions and Secretariat are better able to identify, campaign for and build partnerships to use data to influence extractive sector governance
- PWYP coalitions and Secretariat better understand the threats and opportunities, and develop the capacities and partnerships required, for effective engagement and influence in "invited" and "created" spaces of extractive sector governance
- PWYP coalitions and Secretariat are better prepared to counter shrinking civic space, including through strategic partnerships
- PWYP coalitions and the Secretariat will be better prepared to understand, demonstrate and communicate impact to internal and external stakeholders
- PWYP coalitions and Secretariat will be resourced, structured and governed effectively to deliver on the 2020-2025 strategy

EP noted that as part of the preparations to implement Vision 2025, the Secretariat is undergoing an organisational structure review and is also working with a fundraising consultant to ensure that it has adequate human and financial resources to support implementation. Some priorities highlighted include:

- Deliver a successful PWYP Global Assembly in Dakar (done)
- Develop an Operational Plan and monitoring, evaluation and learning framework for the global strategy (2020-2023), review ToC, in consultation with all members (regional meetings) (in progress)
- Advance advocacy asks on contract, revenue and beneficial ownership disclosures, and on civic space and gender (at OGP Summit and EITI Global Conference) (in progress)
- Ensure successful implementation of EITI civil society guidelines to elect candidates to EITI international board (in progress)
- Identify data use projects (delayed)
- Develop a civic space coordination mechanism (in progress)

EP noted that 2019 is a transition year for the PWYP Secretariat and that future work plans will draw on the 2020-2022 operational plan for the Vision 2025 strategy.



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During the subsequent discussion, IM noted that many other organisations in NR governance are working on monitoring, evaluation and learning (MEL) which PWYP can use/learn from/collaborate on. JW noted that there may well be one or more areas on which the Secretariat is indeed best placed to lead on a trans-national advocacy issue (rather than limiting the Secretariat's role to support). EP proposed that this leadership could include civic space, where there has been a clear demand from PWYP members for greater leadership by PWYP on addressing threats to the civic space of natural resource governance activists. EP noted that further reflection is required on if and on which policy areas the Secretariat could lead, as opposed to member organisations, including those who have a bigger brand than PWYP. ML noted two specific areas where a lack of leadership in PWYP has been felt in his region: support to use extractive industries data; and the campaign on the European Union directives review.

#### **EITI conference and Board nomination process**

EP presented an overview of the plans for the upcoming EITI Global Conference, including the new EITI civil society board selection process, which has been led in 2018/2019 by the Consensus Building Institute (CBI) on behalf of civil society. PWYP has provided the funding for this work, but has had no role in executing it. CBI has documented every aspect of the work, all of which is available on their website. EP clarified that the new civil society guidelines includes reference to a Civil Society Focal Point. The decision about which organisation plays this role (historically played by the PWYP Secretariat) will be taken by the new EITI civil society board members at the start of their term.

The GC discussed what a successful conference would look like for PWYP, and their role in it. They noted the potential of using the conference as an advocacy opportunity to influence government representatives, which would need to be planned. JW noted that the EITI Global Conference is the biggest global gathering on extractives and that PWYP needs to be present and to claim the space (given that PWYP is the reason the EITI exists). JW also noted the importance of putting the spotlight on companies in Paris. The GC noted their role in crafting two or three key advocacy messages. ML expressed concern about the move to “mainstream” EITI and the need to maintain engagement (including via the MSG) as well as disclosure. AM noted that RLIE is completing a study on participation in extractives which could inform some of the messaging.

#### **OGP Summit**

SR presented an overview of the preparations for, and anticipated outcomes of, PWYP's participation at the OGP summit taking place in Ottawa from 27 to 31 May 2019. PWYP is co-organising a session (with NRGI, Oxfam and the EITI International Secretariat) on gender and extractives, as well as supporting a session organised by PWYP Canada on extractives data use. PWYP is also coordinating with session organisers to ensure that as many PWYP members as possible attending the event and are able to speak in different sessions. SR noted that EP has recently been elected to represent civil society on the OGP Steering Committee for a three year term, with an objective to focus on civic space in natural resource governance. IM noted the importance of looking at the government members of



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the OGP steering committee (which include Nigeria, France, Canada, South Africa) who often come from cabinet (rather than ministries), and of developing specific advocacy asks for governments, calling on them to make commitments. IM noted that there are advocacy opportunities for PWYP within OGP beyond influencing the national action plans.

#### **Selection of a GC/Board liaison person**

CM was invited to share his insights into the role of the GC/board liaison, to inform the discussion among the GC. He highlighted the need for the liaison to fully commit to being both a GC member and board member and to take on both sets of responsibilities including the time commitment. CM highlighted some of the skills the board requires amongst its members, including understanding of budgets and financial management. EP noted the board's aspiration to be more diverse. Following continued discussions, the AM put himself forward for the role of GC/Board liaison and was supported by all GC members present, including IM. Pending agreement by the GC members not present, AM will take on the role of GC/Board liaison of 2019-2022.

#### **Working groups**

EP noted the formation of a new working group on civic space and will share the terms of reference. ML noted the demand from PWYP Canada and UK members for greater coordination on the use of mandatory disclosures payment data.